Auditing	Procedures	Report
Issued under P.A. 2 of 3	1968, as amended	-

Local Government Type City Township Villa		Government Name ego County Road Commission	County Otsego
	pinion Date / 20/05	Date Accountant Report Submitted to State: 6/28/05	

We have audited the financial statements of this local unit of government and rendered an opinion on financial statements prepared in accordance with the Statements of the Governmental Accounting Standards Board (GASB) and the Uniform Reporting Format for Financial Statements for Counties and Local Units of Government in Michigan by the Michigan Department of Treasury.

We affirm that:

Yes

- 1. We have complied with the Bulletin for the Audits of Local Units of Government in Michigan as revised.
- 2. We are certified public accountants registered to practice in Michigan.

(MCL 129.241).

We further affirm the following. "Yes" responses have been disclosed in the financial statements, including the notes, or in the report of comments and recommendations

You must check the applicable box for each item below. 1. Certain component units/funds/agencies of the local unit are excluded from the financial statements. Yes **√** No 2. There are accumulated deficits in one or more of this unit's unreserved fund balances/retained earnings (P.A. 275 of 1980). 3. There are instances of non-compliance with the Uniform Accounting and Budgeting Act (P.A. 2 of 1968, as Yes ✓ No **√** No 4. The local unit has violated the conditions of either an order issued under the Municipal Finance Act or its Yes requirements, or an order issued under the Emergency Municipal Loan Act. 5. The local unit holds deposits/investments which do not comply with statutory requirements. (P.A. 20 of 1943, Yes **√** No as amended [MCL 129.91], or P.A. 55 of 1982, as amended [MCL 38.1132]). 6. The local unit has been delinquent in distributing tax revenues that were collected for another taxing unit. Yes **√** No The local unit has violated the Constitutional requirement (Article 9, Section 24) to fund current year earned 7. pension benefits (normal costs) in the current year. If the plan is more than 100% funded and the overfunding credits are more than the normal cost requirement, no contributions are due (paid during the year). **√** No Yes 8. The local unit uses credit cards and has not adopted an applicable policy as required by P.A. 266 of 1995

We have enclosed the following:	Enclosed	To Be Forwarded	Not Required
The letter of comments and recommendations.			✓
Reports on individual federal financial assistance programs (program audits).			✓
Single Audit Reports (ASLGU).			✓

9. The local unit has not adopted an investment policy as required by P.A. 196 of 1997 (MCL 129.95).

Certified Public Account Anderson & De	,				
Street Address P.O. Box 746	1 2 4	Digitally signed by James M. Anderson, CPA DN: cn=James M. Anderson, CPA,	City Roscommon	State MI	ZIP 48653
Accountant Signature	- Jan le CA	c=US, o=Anderson & Decker, PC, email=jma@m33access.com Date: 2005.06.28 07:57:22 -04'00'	•	Date 6/28/05	; ;

OTSEGO COUNTY ROAD COMMISSION FINANCIAL REPORT DECEMBER 31, 2004

OTSEGO COUNTY

BOARD OF COUNTY ROAD COMMISSIONERS

Eugene S. Fleming John R. Deming Donald R. Huff Chairman Vice Chairman Member

Michael A. Roper Roberta M. Tholl Managing Director Office Manager

OTSEGO COUNTY ROAD COMMISSION

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Anderson & Decker, P.C.

CERTIFIED PUBLIC ACCOUNTANTS

245 Lake Street • P.O. Box 746 • Roscommon, MI 48653 (989) 275-8831

INDEPENDENT AUDITORS' REPORT

May 20, 2005

Board of County Road Commissioners Otsego County Road Commission Gaylord, MI 49734

We have audited the accompanying basic financial statements of the Otsego County Road Commission of the County of Otsego, Michigan as of and for the year ended December 31, 2004, as listed in the table of contents. These financial statements are the responsibility of the Road Commission's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the basic financial statements referred to above present fairly, in all material respects, the financial position of the Otsego County Road Commission as of December 31, 2004, and the results of its operations for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated May 20, 2005, on our consideration of the Otsego County Road Commission's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in conjunction with this report in considering the results of our audit.

Page 2 Board of County Road Commissioners Otsego County Road Commission May 20, 2005

The management's discussion and analysis are not a required part of the basic financial statements, but are supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquires of management regarding the methods of measurement and presentation of the supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was made for the purpose of forming an opinion on the basic financial statements taken as a whole. The supplemental statements listed in the table of contents are presented for purposes of additional analysis and are not a required part of the basic financial statements of the Otsego County Road Commission. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the component unit financial statements taken as a whole.

ANDERSON & DECKER, P.C.

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CERTIFIED PUBLIC ACCOUNTANTS

OTSEGO COUNTY ROAD COMMISSION MANAGEMENTS'S DISCUSSION & ANALYSIS DECEMBER 31, 2004

USING THIS ANNUAL REPORT

The Otsego County Road Commission's discussion and analysis is designed to: (a) assist the reader in focusing on significant financial issues; (b) provide an overview of the road commission's financial activity; (c) identify changes in the road commission's financial position (its ability to address the next and subsequent year challenges); (d) identify any material deviations from the approved budget; and (e) identify any issues or concerns.

REPORTING THE ROAD COMMISSION AS A WHOLE

The statement of net assets and the statement of activities report information about the commission as a whole and about its activities in a way that helps answer the question on whether the road commission as a whole is better off or worse off as of a result of the year's activities. These statements include all assets and liabilities using the accrual basis of accounting, which is similar to the accounting method, used by most private-sector companies. All of the year's revenues and expenses are taken into account regardless of when cash is received or paid.

The two statements mentioned above, report the road commission's net assets and the changes in them. The reader can think of the road commission's net assets (the difference between assets and liabilities) as one way to measure the road commission's financial health or financial position. Over time, increases or decreases in the road commission's net assets are one indicator of whether its financial health is improving or deteriorating.

REPORTING THE ROAD COMMISSION'S MAJOR FUND

Our analysis of the road commission's major fund begins on page 4. The fund financial statements begin on page 9 and provide detailed information about the major fund. The road commission currently has only one fund, the general operations fund, in which all of the road commission's activities are accounted. The general operations fund is a governmental type.

Governmental funds focus on how money flows into and out of this fund and the balances left at year end that are available for spending. This fund is reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash, The governmental fund statements provide a detailed short-term view of the road commission's general governmental operations and the basic service it provides. Governmental fund information helps the reader to determine whether there are more of fewer financial resources that can be spent in the near future to finance the road commission's services. We describe the relationship (or differences) between governmental activities (reported in the statement of net assets and the statement of activities) and the governmental fund in a reconciliation following the fund financial statements.

THE ROAD COMMISSION AS A WHOLE

The road commission's \underline{net} assets decreased \$51,160 or approximately 0.3% for the year ended December 31, 2004. The net assets and change in net assets are summarized below.

Net assets as of the year ended December 31, 2003 and 2004 follows:

	Governmental Activities		
	2003	2004	
Current and Other Assets Capital Assets (Less Depre.) Total Assets	$\begin{array}{r} \$ & 2,153,573 \\ \underline{13,979,073} \\ \underline{16,132,646} \end{array}$	\$ 2,179,921 14,038,354 16,218,275	
Current Liabilities Other Liabilities Total Liabilities	393,325 107,019 500,344	377,809 259,324 637,133	
Net Assets Invested in Capital Assets Unrestricted	13,927,962 1,704,340	13,840,409 1,740,733	
Total Net Assets	<u>\$ 15,632,302</u>	<u>\$ 15,581,142</u>	

A summary of changes in net assets for the year ended December 31, 2003 and 2004 follows:

	Governmental <u>Activities</u>			
		2003		2004
Program Revenues: Charges for Services (includes permits) Federal Sources State Sources Contributions from local units Interest Income General Revenues:	\$	1,150,944 757,073 3,523,419 133,424 12,536	\$	1,196,682 386,610 4,245,971 506,221 9,544
Gain on Disposal of Equipment Other Miscellaneous Sources		91,671 101,782		97,516 54,378
Total Revenues		5,770,849		6,496,922
Program Expenses: Primary Roads: Maintenance Local Roads: Maintenance State Trunkline: Maintenance Non-maintenance Equipment Expense Administrative Infrastructure depreciation		1,509,363 1,838,419 1,083,005 15,718 (297,578) 270,375 1,548,100		1,787,896 1,777,982 1,198,580 105,778 (411,531) 290,458 1,789,854
Compensated Absences Interest		6,177 4,166		5,471 3,594
Total Expenses	_	5,977,745		6,548,082
Increase (Decrease) in Net Assets	<u>\$</u>	(206 , 896)	\$	<u>(51,160</u>)

THE ROAD COMMISSION'S FUND

The road commission's general operations fund is used to control the expenditures of Michigan Transportation Fund monies distributed to the county which are earmarked by law for road and highway purposes.

For the year ended December 31, 2004, the fund balance of the general operations fund increased by \$41,864 as compared to a decrease of \$400,101 in the fund balance for the year ended December 31, 2003 (last year). Total revenues were \$6,496,922, an increase of \$726,073 as compared to last year. This change in revenues resulted primarily from the increase in Michigan Transportation Funds due to the new permanent trailer plates, our inclusion in urban funds and borrowing for three new trucks in 2004.

Total expenditures were \$6,683,131, an increase of \$512,181, as compared to last year. This change in expenditures is primarily due to the purchase of the three new trucks, increased diesel fuel cost, insurance costs and general material cost increases realized.

BUDGETARY HIGHLIGHTS

Prior to the beginning of any year, the road commission's budget is compiled based upon certain assumptions and facts available at that time. During the year, the road commission board acts to amend its budget to reflect changes in these original assumptions, facts and/or economic conditions that were unknown at the time the original budget was compiled. In addition, by policy, the board reviews and authorizes large expenditures when requested throughout the year. The revenue budget for 2004 was higher than the actual receipts by \$159,451. Federal and State aid was higher than expected, partly due to help on a new salt building.

Road Commission expenditures were projected as \$6,598,366 while actual expenditures were \$6,683,130. This resulted in total expenditures being over budget by \$84,764. The extra expenses have also been due in part to our share of the salt building. Also, because the budget is amended by Board Action, unless a board meeting were to be held on December $31^{\rm st}$ of a year, it is not possible to know about sudden storm or, for that matter, lack of a storm at year end which can drastically change the final figures of maintenance for that year.

CAPITAL ASSET AND DEBT ADMINISTRATION

Capital Assets

As of December 31, 2004 (year end), the road commission had \$14,038,354 invested in capital assets as follows:

cupitour assess as retronet	2003	2004
Capital Assets Not Being Depreciated Land and Improvements Other Capital Assets	\$ 150,600	\$ 154,971
Buildings and Improvements Road Equipment	2,553,124 4,707,536	2,995,570 4,951,933
Other Equipment Infrastructure and Improvements	204,860 20,712,152	210,123 22,141,682
Total Capital Assets at Historic Cost	28,328,272	30,454,279
Total Accumulated Depreciation	(14,349,199)	(16,415,925)
Total Net Capital Assets	<u>\$ 13,979,073</u>	<u>\$ 14,038,354</u>
Current year's major additions included the followi Salt Shed (project started) Various Projects (Primary and Local) Trucks/Equipment	ng: \$ 166,681 \$ 1,584,744 \$ 426,177	\$ 442,446 \$ 1,433,901 \$ 503,080

DEBT

A new instalment loan was taken for the purchase of three trucks totaling \$228,073. This will be paid by 36 payments of \$6,624.60 per month.

ECONOMIC FACTORS AND NEXT YEAR'S BUDGET

The board of county road commissioners considered many factors when setting the fiscal year 2005 budget. One of the factors is the economy. The road commission derives approximately 60% of its revenues from the fuel tax collected. The recent economic downturn has resulted in less consumption of fuel and consequently less Michigan Transportation Funds to be distributed.

Also, the short term gain to the MTF as a result of the permanent trailer license plate fee will change to a decrease this year as no new revenue will be seen except on new or transferred trailers.

The board realized, and the reader should understand, that there are not sufficient funds available to repair and/or rebuild every road in Otsego County's transportation system. Therefore, the board attempts to spend the public's money wisely and equitably and in the best interests of the motoring public and the citizens of Otsego County.

CONTACTING THE ROAD COMMISSION'S FINANCIAL MANAGEMENT

This financial report is designed to provide the motoring public, citizens and other interested parties a general overview of the road commission's finances and to show the road commission's accountability for the money it receives. If you have any questions about this report or need additional financial information, contact the Otsego County Road Commission administrative offices at 669 W. McCoy Road, P.O. Box 537, Gaylord MI 49734-0537.

OTSEGO COUNTY ROAD COMMISSION STATEMENT OF NET ASSETS DECEMBER 31, 2004

ASSETS

Cash and Investments	\$	881,649
Accounts receivable Due from other governmental units Sundry		781,235 2,350
Inventories		514,687
Capital Assets (Net of Accumulated Depreciation)	14	,038,354
Total Assets	16	,218,275
<u>LIABILITIES</u>		
Current Liabilities Accounts payable Accrued liabilities Advances from MDOT		7,844 93,285 276,680
Non Current Liabilities Equipment Installment Loan Vested Employee Benefits Payable		197,945 61,379
Total Liabilities		637,133
NET ASSETS		
Investment in Capital Fixed Assets Net of Related Debt Restricted for County Roads		,840,409 ,740,733
Total Net Assets	<u>\$ 15</u>	5,581,142

OTSEGO COUNTY ROAD COMMISSION STATEMENT OF ACTIVITIES FOR THE YEAR ENDED DECEMBER 31, 2004

Program Expenses Primary Road Maintenance Local Road Maintenance State Trunkline Maintenance Net Equipment Expense Net Administrative Expense Infrastructure Depreciation Compensated Absences Interest Expense	\$ 1,787,896 1,777,982 1,304,358 (411,531) 290,458 1,789,854 5,471 3,594
Total Program Expenses	6,548,082
Program Revenue Federal Grants State Grants Contributions from Local Units Charges for Services Investment Earnings	386,610 4,245,971 506,221 1,196,682 63,922
Total Program Revenue	6,399,406
Net Program Revenue	(148,676)
General Revenue Gain (Loss) on Equipment Disposal	97,516
Total General Revenues	91,516
Change in Net Assets	(51,160)
Net Assets Beginning of Year	<u>15,632,302</u>
End of Year	<u>\$ 15,581,142</u>

OTSEGO COUNTY ROAD COMMISSION BALANCE SHEET DECEMBER 31, 2004

	<u>Fu</u> G	ernmental <u>Ind Type</u> General Gerating
ASSETS		
Cash demand and investments	\$	881,649
Accounts receivable: Due from other governmental units Sundry		781,235 2,350
Inventories		514,687
Total Assets	<u>\$ 2</u>	<u>,179,921</u>
LIABILITIES AND FUND EQUITY		
Accounts payable Accrued liabilities Advances from governmental	\$	7,844 93,285
units		276,680
Total Liabilities		377,809
Fund Equity: Fund Balance:		
Undesignated	1	,802,112
Total Fund Equity	1	,802,112
Total Liabilities and Fund Equity	<u>\$ 2</u>	2,179,921

OTSEGO COUNTY ROAD COMMISSION RECONCILIATION OF THE BALANCE SHEET FUND BALANCE TO THE STATEMENT OF NET ASSETS FOR THE YEAR ENDED DECEMBER 31, 2004

Total governmental fund balance	\$ 1,802,112
Amounts reported for governmental activities in the statement of net assets are different because:	
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds.	14,038,354
Other long-term assets are not available to pay for current period expenditures and therefore are not reported in the funds.	 (259,324)
Net assets of governmental activities	\$ 15,581,142

OTSEGO COUNTY ROAD COMMISSION STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE DECEMBER 31, 2004

	Operating <u>Fund</u>
Revenues Federal Grants State Grants Contributions From Local Units Charges for Services Interest and Rents Other Revenue	\$ 386,610 4,245,971 506,221 1,196,682 63,922 97,516
Total Revenues	6,496,922
Expenditures Public Works Net Capital Outlay Debt Service	6,176,606 421,692 84,833
Total Expenditures	6,683,131
Excess of Revenues Over (Under) Expenditures	(186,209)
Other Financing Sources: Installment Loan Proceeds	228,073
Total Other Financing Sources	228,073
Excess of Revenue and Other Financing Sources over (under) Expenditure	41,864
Fund Balance-January 1, 2004	1,760,248
Fund Balance-December 31, 2004	<u>\$ 1,802,112</u>

OTSEGO COUNTY ROAD COMMISSION RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES FOR THE YEAR ENDED DECEMBER 31, 2004

Net Change in fund balance-total governmental funds \$ 41,864

Amounts reported for governmental activities in the statement are different because:

Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the current period. Equipment retirement is recorded as an expenditure credit in governmental funds, but not recorded as an expense in the statement of activities.

59,281

Lease proceeds provide current financial resources to governmental funds, but entering into lease agreements increases long-term liabilities in the statement of net assets. Repayment of notes/leases payable is an expenditure in governmental funds, but reduces the long-term liabilities in the statement of net assets.

(146,834)

Some expenses reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds. (Increase in compensated absences and decrease in interest expense).

(5,471)

Change in net assets of governmental activities.

\$ (51,160)

OTSEGO COUNTY ROAD COMMISSION NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2004

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of the Otsego County Road Commission conform to generally accepted accounting principles as applicable to governmental units. The following is a summary of the significant policies.

<u>DESCRIPTION OF ROAD COMMISSION OPERATIONS</u> - The Otsego County Road Fund, referred to as the Road Commission, is a Component Unit of the County of Otsego, Michigan, and is used to control the expenditure of revenues from the State distribution of gas and weight taxes, federal financial assistance, reimbursements from the Department of State Highways for work performed by the County on State trunkline and contributions from other local units of government for work performed by the Road Commission work force.

The Road Commission which is established pursuant to the County Road Law (MCL224.1) operates under an elected Board of three (3) County Road Commissioners who establish policies and review operations of the Road Commission. A different Road Commissioner is elected biannually to serve a six year term.

<u>FINANCIAL REPORTING ENTITY</u> - The Road Commission is required by Public Act 51 of the State of Michigan to have a separate audit performed of its operations. This financial report has been prepared to meet this State requirement.

The criteria established by the Governmental Accounting Standards Board (GASB) Statement No. 14 "The Financial Reporting Entity" for determining the reporting entity includes oversight responsibility, fiscal dependency and whether the financial statements would be misleading if the component unit data were not included. Based on the above criteria, these financial statements present the Otsego County Road Commission, a discretely presented component unit of Otsego County, and include the basic financial statements of the Road Commission

BASIS OF PRESENTATION-GOVERNMENT-WIDE FINANCIAL STATEMENTS

The government-wide financial statements (i.e., the Statement of Net Assets and the Statement of Changes in Net Assets) report information on all the Otsego County Road Commission. There is only one fund reported in the government-wide financial statements.

The Statement of Net Assets presents the Road Commission's assets and liabilities with the difference being reported as either invested in capital assets, net of related debt or restricted net assets.

The Statement of Activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expense are those that are clearly identifiable with a specific function or segment. Program revenues include: (1) changes to customers or applicants who purchase, use or directly benefit from goods, services or privileges provided by a given function or segment; and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenue.

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

BASIS OF PRESENTATION-FUND FINANCIAL STATEMENTS

Separate financial statements are provided for the operating fund (governmental fund). The operating fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions.

MEASUREMENT FOCUS/BASIS OF ACCOUNTING-GOVERNMENT-WIDE FINANCIAL STATEMENTS

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year of which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Amounts reported as program revenue include: charges to customer or applicants for goods or services or privileges provided; Michigan transportation funds; and State/Federal contracts and township contributions. Internally dedicated resources are reported as general revenue rather than as program revenue. Likewise, general revenue includes all taxes.

MEASUREMENT FOCUS/BASIS OF ACCOUNTING-FUND FINANCIAL STATEMENTS

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized as soon as it is both measurable and available. Revenue is considered to be available if it is collected within the current period or soon enough thereafter to pay liabilities for the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Michigan transportation funds, grants, permits, township contributions and interest associated with current fiscal period are all considered to be susceptible to accrual and have been recognized as revenue of the current fiscal period. All other revenue items are considered to be available only when cash is received by the government.

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

<u>BUDGETS AND BUDGETARY ACCOUNTING</u> - The County Road Commission follows the requirements of the Uniform Budgeting and Accounting Act, Michigan Public Act 621 of 1978, in the preparation and execution of its annual general appropriations act. Any violations are disclosed in audits of the County Road Commission financial statements as required by law.

CASH, CASH EQUIVALENTS AND INVESTMENTS

Cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with a maturity of three months or less within acquired. Investments are stated at fair value.

<u>INVENTORY</u> - Inventories consisting of equipment parts and supplies of \$135,407 and road materials of \$379,280, are recognized using the consumption method (inventories are recorded as expenditures when they are used). Inventories are recorded at average cost which approximates market.

CAPITAL ASSETS

Capital assets, which include property, plant, equipment, infrastructure assets (e.g., roads, bridges and similar items), are reported in the operating fund in the government-wide financial statements. Capital assets are defined by Otsego County Road Commission as assets with an initial individual cost of more than \$1,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost purchase or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

GASB 34 requires major networks and major subsystems of infrastructure assets acquired, donated, constructed, or substantially rehabilitated since fiscal years ending after June 30, 1980 be inventoried and capitalized by the fourth anniversary of the mandated date of adoption of the other provisions of GASB 34. The Otsego County Road Commission has capitalized the current year's infrastructure, as required by GASB 34, and has reported the infrastructure in the statement of net assets. The Road Commission has retroactively capitalized the major infrastructure assets as of December 31, 2003, as permitted by GASB 34.

<u>ADVANCES FROM THE STATE OF MICHIGAN</u> - The State of Michigan advances funds on a State maintenance agreement it has with the Otsego County Road Commission for specified maintenance which the Road Commission will perform during the year and for equipment purchases. These advances are considered current liabilities because they are subject to repayment annually upon audit by the State of Michigan.

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

<u>ACCRUED VACATION AND SICK</u> - In accordance with contracts negotiated with the various employee groups of the Road Commission, employees have a vested right upon termination to receive compensation for accumulated sick and vacation leave under formulas and conditions specified in the contracts.

<u>EQUIPMENT RENTALS</u> - The Michigan Department of Transportation requires that the cost of operating equipment, including depreciation, be allocated to the various activities. The effect of this allocation is deducted from equipment expenditures for the Statement of Revenues, Expenditures, and Changes in Fund Balance.

<u>DEPRECIATION</u> - Depreciation is computed on the sum-of-the-years-digits method for road equipment and straight-line method for all other capital assets. The depreciation rates are designed to amortize the cost of the assets over their estimated useful lives as follows:

Building	30 to 50 years
Road Equipment	5 to 8 years
Shop Equipment	10 years
Engineering Equipment	4 to 10 years
Office Equipment	4 to 10 years
Infrastructure-Roads	8 to 30 years
Infrastructure-Bridges	12 to 50 years

LONG-TERM OBLIGATIONS

In the government-wide financial statements, long-term debt and other long term obligations are reported as liabilities in operating fund statement of net assets.

<u>ESTIMATES</u> - The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

NOTE B - CASH AND INVESTMENTS

The balance sheet accounts and types of cash items are presented below:

Balance Sheet Accounts		<u>Amount</u>	<u>Cash Items</u>	-	A	mount
Cash demand and time deposits	\$	881,649	Imprest Cash Savings		\$	5,300 876,349
	\$	881,649			\$	881,649

1) <u>Deposits</u> - At year-end the carrying amount (bank balance) of the County Road Commission's deposits was \$921,823. Of this balance, \$876,349 was included in the common bank account managed by the County Treasurer and accordingly the level of FDIC insurance on this amount is not determinable. The balance of the carrying amount, \$45,474 or 4.9% of the total, is insured under the FDIC program.

NOTE C - CAPITAL ASSETS

The following is a summary of changes in the Capital Assets Account Group.

	Balance 	_Additions_	_Deletions_	Balance 12/31/04
Capital Assets Not Being Depreciated:				
Land and Improvements Subtotal	\$\frac{150,600}{150,600}	\$ 4,371 4,371	\$ -0- -0-	\$ 154,971 154,971
Capital Assets Being Depreciated:				
Buildings	2,553,124	442,446	-0-	2,995,570
Road Equipment Shop Equipment	4,707,536 105,578	496,022 6,060	251,625 1,795	4,951,933 109,843
Office Equipment	76 , 876	998	-0-	77,874
Engineers Equipment	15 , 846	-0-	-0-	15,846
Yard & Storage Equipment	1,800	-0-	-0-	1,800
Depletable Assets	4,760 44,756	-0- -0-	-0- -0-	4,760 44,756
Traffic Signals Infrastructure-Bridges	805,533	-0- -0-	-0- -0-	805,533
Infrastructure-Roads	19,861,863	1,429,530		21,291,393
Total	28,177,672	2,375,056	253,420	30,299,308
Less Accumulated Depreciation:				
Buildings	814,586	56,409	-0-	870,995
Road Equipment	3,597,942	436,783	228,137	3,806,588
Shop Equipment	74,390	8,668	1,795	81,263
Office Equipment Engineers Equipment	59,776 15,606	4,792 152	-0- -0-	64,568 15,758
Yard & Storage Equipment	1,800	-0-	-0-	1,800
Traffic Signals '	5 , 173	2,984	-0-	8,157
Infrastructure-Bridges	125,369	27,922	-0-	153,291
Infrastructure-Roads	9,654,557	<u>1,758,948</u>		11,413,505
Total	14,349,199	2,296,658	229,932	16,415,925
Net Capital Assets Being Depreciated	13,828,473	78 , 398	23,488	13,883,383
			20,100	
Total Net Capital Assets	\$13,979,073	\$ 82,769	<u>\$ 23,488</u>	<u>\$14,038,354</u>

NOTE D - PENSION PLAN

DEFINED BENEFIT PENSION PLAN

<u>Plan Description</u> - The Otsego County Road Commission participates in a defined benefit retirement plan administered by the Municipal Employee's Retirement System (MERS). The plan covers substantially all full-time employees.

The Municipal Employees Retirement System of Michigan (MERS) is a multiple-employer statewide public employee retirement plan created by the State of Michigan to provide retirement, survivor and disability in the most efficient and effective manner possible. As such, MERS is a non-profit entity qualified under section 401 (a) of the Internal Revenue Code, which has the responsibility of administering the law in accordance with the expressed intent of the Legislature and bears a fiduciary obligation to the State of Michigan, the tax payers and the public employees who are its beneficiaries.

The passage of HB-5525/Act No. 220, with enactment on May 28, 1996, allowed the members of MERS to vote on and determine if MERS should become an independent public corporation. The vote resulted in approval to become independent of State control and MERS began to operate as an independent public corporation effective August 15, 1996. MERS issues a financial report, available to the public, that includes financial statements and required supplementary information for the system. A copy of the report may be obtained by writing to MERS at 1134 Municipal Way, Lansing, Michigan 49817.

All full-time Road Commission employees and Commissioners are eligible to participate in the system. Benefits vest after ten years of service. Employees who retire at or after age 60 with 10 years credited service are entitled to an annual retirement benefit, payable monthly for life in an amount equal to 2.0 percent of the member's five-year final average compensation. The system also provides death and disability benefits which are established by State Statute.

NOTE D - PENSION PLAN (CONTINUED)

Actuarial Accrued Liability - The actuarial accrued liability was determined as part of an actuarial valuation of the plan as of December 2003. Significant actuarial assumptions used in determining the investment of present and future assets of 8.0%, (b) projected salary increase of 4.5% per year compounded annually, attributable to inflation, and on age, attributable to seniority/merit.

All entries are based on the actuarial methods and assumptions that were used in the December 31, 2003 actuarial valuation to determine the annual employer contribution amounts. The entry age normal actuarial method used to determine the entries at disclosure.

GASB 25 INFORMATION (as of 12/31/03)

Actuarial Accrued Liability:

Retirees and beneficiaries currently receiving benefits	\$ 3,370,963
Terminated employees not yet receiving benefits	100,805
Current Employees: Accumulated employees contributions including Allocated investment income	68,949
Employer financed	3,242,742
Total actuarial accrued liability	6,783,459
Net assets available for benefits, at actuarial value (Market value is \$5,016,335)	5,493,694
Unfunded (over funded) actuarial accrued liability	\$ 1,289,765
GASB 27 INFORMATION (as of 12/31/03)	
Fiscal year beginning	January 1, 2005
Annual required contribution (ARC)	\$ 195,468
Amortization factor used	0.053632

NOTE D RETIREMENT PLAN (CONTINUED)

<u>Contributions Required and Contributions Made</u> - MERS funding policy provides for periodic employer contributions at actuarially determined rates that, expressed as percentages of annual covered payroll, are designed to accumulate sufficient assets to pay benefits when due. The normal cost and amortization payment for the fiscal year ended December 31, 2003 were determined using the entry age normal actuarial funding method. Unfunded actuarial accrued liabilities, if any, were amortized as a level percent of payroll over a period of 30 years. The following table provides a schedule of contribution amounts and percentages for recent years.

Annual Pension Cost

Year	Annual	Percentage	Net
Ended	Pension	of APC	Pension
<u>December 31</u>	<u>Cost (APC)</u>	<u>Contributed</u>	<u>Obligation</u>
2001	\$ 109,152	100%	\$ -0-
2002	169,068	100%	-0-
2003	195,468	100%	-0-

The Road Commission was required to contribute \$196,936 for the year ended December 31, 2004. Payments were based on contribution calculations made by MERS.

Aggregate Accrued Liabilities - Comparative Schedule

Actuarial Valuation Date	Actuarial Value of	Actuarial Accrued Liability	Unfunded AAL	Funded		JAAL as a % of Covered
December 31	Assets	(AAL)	(UAAL)	Ratio	Payroll	Payroll
December 31	Hazera	(AAL)	(UAAL)	<u> </u>	<u>rayioii</u>	<u>rayioii</u>
2001	\$ 5,319,357	\$ 5,570,544	\$ 251,187	95%	\$ 1,421,351	18%
2002	5,304,571	6,320,484	1,015,913	84%	1,492,215	68%
2003	5,493,694	6,783,459	1,289,765	81%	1,568,776	82%

For actuarial valuation purposes, the actuarial value of assets is determined on the basis of a calculation method that assumes the fund earns the expected rate of return (8%), and includes an adjustment to reflect market value.

Actuarial assumptions for MERS valuations were revised for the 1993, 1997, 2000, and 2002 valuations.

NOTE E - STATE EQUIPMENT PURCHASE ADVANCE

State equipment purchase advance is determined by a formula applied to the book value of equipment of the previous fiscal year. This amount is adjusted each fiscal year in accordance with the formula and would be refunded to the State Department of Transportation upon termination of the State Highway Maintenance Contract.

NOTE F - LONG TERM DEBT

The following is a summary of pertinent information concerning the County Road Commission's long-term debt.

C 1 011: 1:	Balance 12/31/03	_A	<u>dditions</u>	_Re	eductions	_	Balance 12/31/04
General Obligation: Lease purchase - equipment Equipment Installment Loan Compensated absences	\$ 51,111 -0- 55,908	\$ (1)	-0- 228,073 5,471	\$	51,111 30,128 -0-	\$	-0- 197,945 61,379
Total	\$ 107,019	<u>\$</u>	233,544	\$	81,239	\$	259,324

(1) The change in compensated absences is shown as a net addition.

The Road Commission entered into a lease-purchase agreement for the purchase of road equipment on June 6, 2001. The initial debt was \$291,996 with interest accruing at 3.98%. The lease agreement required 36 payments of \$8,618.29 per month with the final payment due on June 6, 2004.

The Road Commission entered into an installment loan with Fifth Third Bank for the purchase of three International trucks on July 6, 2004. The initial debt was \$228,073 with interest accruing at 2.92%. The equipment installment agreement requires 36 payments of \$6,624.60 per month with the final payment due on July 6, 2007.

Annual Debt Service Requirements:	<u>_ F</u>	<u>Principal</u>	<u>I</u>	<u>nterest</u>	 Total
2005 2006 2007	\$	74,721 76,932 46,292	\$	4,774 2,563 <u>81</u>	\$ 79,495 79,495 46,373
Totals	\$	197,945	\$	7,418	\$ 205,363

Substantially all employees of the Road Commission can accumulate vacation hours. The accumulated hours at December 31, 2004 at current wage rates amounted to \$61,379 and is reflected in the Long-Term Debt Group. Sick leave is not vested and accordingly is not accrued.

NOTE G - EXCESS EXPENDITURES OVER APPROPRIATIONS

Public Act 621 of 1978, section 18 (1), as amended, provides that a County Road Commission shall not incur expenditures in excess of amounts appropriated. As presented in the financial statements for the year ended December 31, 2004 the County Road Commission incurred expenditures in certain areas which were in excess of the amounts appropriated as follows:

<u>Function</u>	Total	Amount of	Budget	
	<u>Appropriations</u>	Expenditures	<u>Variance</u>	
Primary Road: Heavy maintenance	\$ 676 , 243	\$ 1,075,398	\$ (399 , 155)	
Local Road: Heavy maintenance Maintenance	\$ 336,234 \$ 1,712,027	\$ 358,503 \$ 1,777,982	\$ (22,269) \$ (65,955)	
Administrative Expense - Net	\$ 290,183	\$ 290,458	\$ (275)	
Capital outlay - net	\$ 375,450	\$ 421,692	\$ (46,242)	
Interest Expenditures	\$ 3,517	\$ 3,594	\$ (77)	

NOTE H - RISK MANAGEMENT

Otsego County Road Commission is a member of the Michigan County Road Commission Self-Insurance Pool established pursuant to the laws of the State of Michigan which authorize contracts between municipal corporations (inter-local agreements) to form group self-insurance pools, and to prescribe conditions to the performance of these contracts.

The Pool was established for the purpose of making a self-insurance pooling program available which includes, but is not limited to, general liability coverages, auto liability coverages, property insurance coverages, stop loss insurance protection, claims administration, and risk management and loss control services pursuant to Michigan Public Act 138 of 1982.

The Otsego Road Commission pays an annual premium to the Pool for property (buildings and contents) coverage, automobile and equipment liability, errors or omissions liability and bodily injury, property damage and personal injury liability. The agreement for the information of the Pool provides that the Pool will be self-sustaining through member premiums and will purchase both specific and aggregate stop-loss insurance to the limits determined necessary by the Pool Board.

The Road Commission is also self-insured for worker's compensation as a member of the County Road Association Self Insurance Fund.

At December 31, 2004, there were no claims which exceeded insurance coverage. The Road Commission had no significant reduction in insurance coverage from the previous years.

NOTE I - FEDERAL FINANCIAL ASSISTANCE

It is required by the Michigan Department of Transportation that Road Commissioners report total federal financial assistance for Highway Research, Planning and construction pertaining to their County. However, only the federal financial assistance applicable to negotiated account expenditures is required to be audited for compliance under the Single Audit Act through Road Commission procurement. The reason for this requirement is that the Road Commission is required to have accounting and administrative control over the force account portion while the balance is administered by the Michigan Department of Transportation.

The federal revenue of \$386,610 represents the Department of Transportation Federal Highway grant money expended on public road improvement projects where work was performed by independent contractors or under non-negotiated contracts between the Road Commission and the Michigan Department of Transportation.

NOTE J - POST EMPLOYMENT BENEFITS

In addition to the pension benefits described in Note D, the County Road Commission provides post retirement health care benefits, payment of Blue Cross health premiums, to 25 people who have retired from the Road Commission. The premiums for the retirees amounted to \$209,586 for the year ended December 31, 2004.



OTSEGO COUNTY ROAD COMMISSION STATEMENT OF REVENUES AND OTHER FINANCING SOURCES BUDGETARY COMPARISON SCHEDULE TWELVE MONTHS ENDED DECEMBER 31, 2004

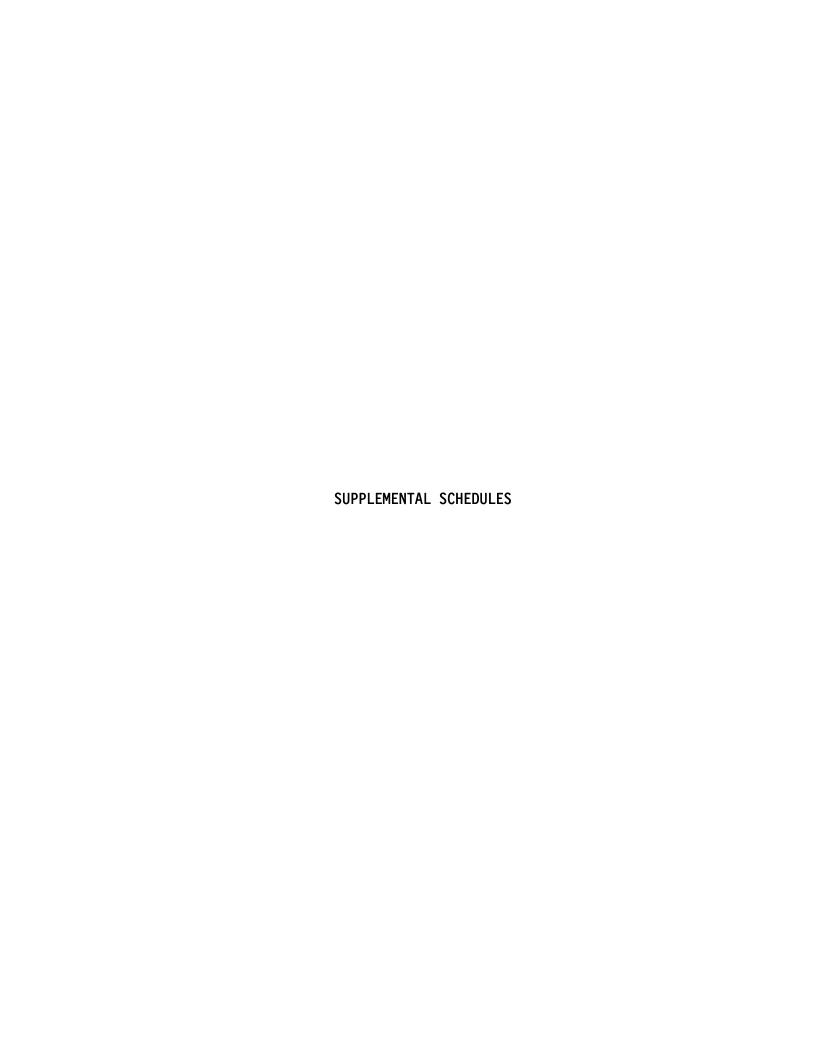
	Original Budget	Amended Budget		Actual	Variance Favorable (<u>Unfavorable</u>)
Michigan Transportation Funds: Primary road Local road Snow removal Engineering	\$	\$	\$	2,228,932 1,318,971 228,271 10,000	\$
Subtotal	(1)3,580,000	(1)3,827,852		3,786,174	(41,678)
Federal Aid: Federal aid secondary	1,047,185	170,883		386,610	215,727
State Capital Grant	-0-	424,907		374,687	(50,220)
State Forest Road Funds	-0-	-0-		85,110	85,110
State Trunkline Maintenance	860,000	1,235,633		1,080,521	(155,112)
County Raised Funds: Township contributions and other contributions	532,581	631,490		636,726	5,236
Other Revenue: Gain on Sale of Equipment Interest, Salvage Sales,	-0-	-0-		97,516	97,516
Permits and Refunds	66,000	46,606		49,578	2,972
Total Revenue	6,085,766	6,337,371		6,496,922	<u>159,551</u>
Other Financing Sources: Equipment Installment Loan Proceeds	230,000	228,173		228,073	(100)
Total Other Financing Sources	230,000	228,173		228,073	(100)
Total Revenue and Other Financing Sources	<u>\$ 6,315,766</u>	<u>\$ 6,565,544</u>	<u>\$</u>	6,724,995	<u>\$ 159,451</u>

(1) Budgeted in Total

OTSEGO COUNTY ROAD COMMISSION STATEMENT OF EXPENDITURES -BUDGETARY COMPARISON SCHEDULE TWELVE MONTHS ENDED DECEMBER 31, 2004

	Original Budget	Amended Budget	Actual	Variance Favorable (<u>Unfavorable</u>)
Primary Road: Heavy maintenance Maintenance	\$ 876,000 1,500,000	\$ 676,243 1,967,274	\$ 1,075,398 1,781,438	\$ (399,155) 185,836
Local Road: Heavy maintenance Maintenance	424,442 1,840,000	336,234 1,712,027	358,503 	(22,269) (65,955)
Subtotal	4,640,442	4,691,778	4,993,321	(301,543)
State Trunkline Maintenance	1,100,000	1,471,220	1,304,358	166,862
Equipment Expense - Net: Direct Indirect Operating Less:	1,100,000 470,000 200,000	912,294 410,071 238,168	922,330 427,039 216,976	(10,036) (16,968) 21,192
Equipment Rental	(1,900,000)	(1,875,636)	(1,977,876)	102,240
Subtotal	(130,000)	(315,103)	<u>(411,531</u>)	96,428
Administrative Expense - Net Administrative expense Less:	:		415,308	
Overhead - State trunkline Purchase discounts and Handling Charges	I 		(124 , 512) (338)	
Subtotal	<u>(1) 335,000</u>	<u>(1) 290,183</u>	290,458	(275)
Capital Outlay - Net: Capital Outlay Less:	747,820	934,370	945,526	(11,156)
Depreciation Equipment retirements	(605,000) 	(558,920) 	(500,345) (23,489)	(58,575) 23,489
Subtotal	142,820	375,450	421,692	(46,242)
Long-Term Debt Payments	89,334	81,321	81,239	<u>82</u>
Interest Expenditures	1,285	3,517	3,594	<u>(77</u>)
Total Expenditures	<u>\$ 6,178,881</u>	\$ 6,598,366	<u>\$ 6,683,131</u>	<u>\$ (84,765)</u>
(1) Budgeted in total				

See Notes to Financial Statements



OTSEGO COUNTY ROAD COMMISSION ANALYSIS OF CHANGES OF FUND BALANCES FOR THE YEAR ENDED DECEMBER 31, 2004

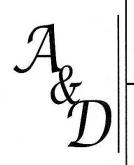
	Primary Road <u>Fund</u>	Local Road <u>Fund</u>	County Road Fund	<u>Totals</u>
Total Revenues and other Financing Sources	\$ 2,911,037	\$ 1,861,306	\$ 1,952,652	\$ 6,724,995
Total Expenditures	2,807,497	2,080,348	1,795,286	6,683,131
Excess of Revenues and Othe Financing Sources Over (Under) Expenditures before Optional Transfers	103 , 540	(219,042)	157,366	41,864
Optional Transfers / Adjustments	(219,042)	219,042		
Excess of Revenues and Othe Financing Sources Over (Under) Expenditures After Transfers	(115,502)	-0-	157,366	41,864
Fund Balance - January 1	1,373,857	-0-	386,391	1,760,248
rana barance - bandary 1	1,0/0,00/		300,391	1,700,240
Fund Balance - December 31	\$ 1,258,355	\$ -0-	\$ 543,757	\$ 1,802,112

OTSEGO COUNTY ROAD COMMISSION ANALYSIS OF REVENUES AND OTHER FINANCING SOURCES FOR THE YEAR ENDED DECEMBER 31, 2004

	Primary Road Fund	Local Road Fund	County Road Fund	Totals
Motor Vehicle Highway Funds: Primary road Local road Snow removal Engineering	\$ 2,228,932 -0- -0- 5,903	\$ -0- 1,318,971 228,271 4,097	\$ -0- -0- -0- -0-	\$ 2,228,932 1,318,971 228,271 10,000
Subtotal	2,234,835	1,551,339		3,786,174
Federal Aid: Federal Aid Secondary	375,000	11,610	-0-	386,610
State Capital Grant	-0-	-0-	374,687	374,687
State Forest Road Funds	64,124	20,986	-0-	85,110
State Trunkline Maintenance	-0-	-0-	1,080,521	1,080,521
County Raised Funds: Township contributions and other contributions	228,850	277,371	130,505	636,726
Other Revenue: Gain on Sale of Equipment Interest, Salvage Sales, Permits and Refunds	-0- <u>8,228</u>	-0- 	97,516 41,350	97,516 49,578
Total Revenue	2,911,037	1,861,306	1,724,579	6,496,922
Other Financing Sources: Equipment Installment Loan Proceeds	0-		228,073	228,073
Total Other Financing Sources		-0-	228,073	228,073
Total Revenue and Other Financing Sources	<u>\$ 2,911,037</u>	<u>\$ 1,861,306</u>	<u>\$ 1,952,652</u>	<u>\$ 6,724,995</u>

OTSEGO COUNTY ROAD COMMISSION ANALYSIS OF EXPENDITURES FOR THE YEAR ENDED DECEMBER 31, 2004

	Primary Road Fund	Local Road Fund	County Road Fund	Totals
Primary Road: Heavy maintenance Maintenance	\$ 1,075,398 1,781,438	\$ -0- -0-	\$ -0- -0-	\$ 1,075,398 1,781,438
Local Road: Heavy maintenance Maintenance	-0- -0-	358,503 1,777,982	-0- -0-	358,503 1,777,982
Subtotal	2,856,836	2,136,485	-0-	4,993,321
State Trunkline Maintenance	-0-		1,304,358	1,304,358
Equipment Expense - Net: Direct Indirect Operating Less: Equipment Rental	483,025 223,641 113,630 _(1,035,815)	404,349 187,214 95,122 (867,100)	34,956 16,184 8,224 (74,961)	922,330 427,039 216,976
Subtotal	(215,519)	(180,415)	(15,597)	(411,531)
Administrative Expense - Net: Administrative expense	237,611	177,697	-0-	415,308
Less: Overhead - State trunkline Purchase discounts and Handling charges	(71,237) (194)	(53,275) (144)	-0- -0-	(124,512) (338)
Subtotal	166,180	124,278	-0-	290,458
	100,100	124,270		290,430
Capital Outlay - Net: Capital Outlay Less:	-0-	-0-	945,526	945,526
Depreciation Equipment retirements	-0- -0-	-0- -0-	(500,345) (23,489)	(500,345) (23,489)
Subtotal	-0-	-0-	421,692	421,692
Long-Term Debt Payments	-0-		81,239	81,239
Interest Expense	-0-		3,594	3,594
Total Expenditures	<u>\$ 2,807,497</u>	<u>\$ 2,080,348</u>	<u>\$ 1,795,286</u>	<u>\$ 6,683,131</u>



Anderson & Decker, P.C.

CERTIFIED PUBLIC ACCOUNTANTS

245 Lake Street • P.O. Box 746 • Roscommon, MI 48653 (989) 275-8831

REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

May 20, 2005

Board of County Road Commissioners Otsego County Road Commission Gaylord, MI 49734

We have audited the financial statements of the Otsego County Road Commission as of and for the year ended December 31, 2004, and have issued our report thereon dated May 20, 2005. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States.

Internal Control over Financial Reporting

In planning and performing our audit, we considered the Otsego County Road Commission's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the financial statements and not to provide assurance on the internal control over financial reporting. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control over financial reporting that might be material weaknesses. A material weakness is a reportable condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements caused by error or fraud in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over financial reporting and its operation that we consider to be material weaknesses.

Page 2 Board of County Road Commissioners May 20, 2005

<u>Compliance</u>

As part of obtaining reasonable assurance about whether the Otsego County Road Commission's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grants, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance that are required to be reported under Government Auditing Standards.

This report is intended solely for the information and use of the Board of County Road Commissioners, management, and the Michigan Department of Transportation, and is not intended to be and should not be used by anyone other than these specified parties.

ANDERSON & DECKER, P.C.

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